

# VVORK AND THE WORKPLACE

# GOOD WORK – THAT IS, WO WITHIN THE CAPABILITY OF DOING IT – IS LINKED TO HE

ork can bring both mental and physical health benefits, and so being in work is a key determinant of health.

Most people need to work and socio-economic success is also a factor in life expectancy.

The UK population is living longer and there is an associated rise in the government pension age. As we age, most people will develop long-term health conditions that they will need to manage whilst working. The workplace now needs to support people so that their ability to contribute is sustainable. (2)

# The UK challenge: health, work and austerity

At a time when the NHS is serving a growing and ageing population, the UK government estimates the need for £22 billion in NHS savings by 2020/21<sup>(3)</sup>. Yet public expectation remains that access to everimproving treatment should be available to all. So the

drive to reduce the welfare bill and to have people in productive work

remains a government priority.

(4) There is clearly a pressing need for best value and productivity in healthcare.

Musculoskeletal disorders (MSDs), from short term back pain to complex, long term conditions such as rheumatoid arthritis, are the main reason for people being off work. These conditions can also link to mental health conditions such as anxiety and depression, which are associated with stress and are responsible for the most working days lost in the UK. Psychosocial factors such as workplace culture can in turn impact on the development of MSDs.<sup>(5)</sup>

# Early access to physiotherapy enables people to work

Physiotherapy can help. It is a regulated, clinically and economically cost-effective profession.

Physiotherapists are autonomous practitioners, with the skills to accept referrals directly.<sup>(6)</sup>

They assess, diagnose, advise and treat people in many clinical and non-clinical settings, both inside and outside of the NHS. They are experts in the prevention

## Size of the task<sup>(7)</sup>

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- Sickness absence from work currently costs the UK £14.3 billion
- 40% of all UK sickness absence is due to work-related MSDs
- Working days lost due to work-related MSDs
   = 9.5 million
- Working days lost due to work-related stress
   = 9.9 million.

# COMMISSIONING SOLUTION

# RK THAT'S THE PERSON ALTH

and treatment of MSDs and of other conditions affecting people of working age, such as cancer, cardiac, respiratory and neurological conditions.(8)

According to Macmillan, there are currently over 750,000 people of working age living with cancer and it is predicted that there will be 17 million people living with arthritis and 3 million with cancer by 2030. (9)

### **Work advice from physiotherapists**

All physiotherapists can give advice to help people to prevent problems related to their work. They advise employees, enabling conversations with line managers, and liaise with other health care professionals, family and carers as needed. Where a problem or health condition already exists they work with people to achieve optimal function and mobility - with work an important treatment outcome.

Physiotherapists add further value in supporting the public's overall health. For instance, they can give specific advice about physical activity levels based on an individual's clinical physiotherapy assessment. This can help people address concerns such as obesity, leading them to better overall health and promoting self-management of their condition.

Within the workplace, physiotherapists specialising in occupational health and ergonomics can provide targeted support in response to the needs of staff and their roles, as well as the business needs of employers. (10) They liaise with line managers and others to promote

workplace health and minimise sickness absence.

The NHS itself, the UK's largest employer, has a high rate of sickness absence due to MSDs, costing around £400m per year.(11) Early access to physiotherapy is now included in government measures. For instance, as part of the work generated by the Five Year Forward View aimed at reducing sickness absence in NHS workers. (12)

#### **Summary**

Referral to physiotherapy can help people to work. For those already in work, physiotherapists can help to prevent sickness absence in the first place, and facilitate sustainable return to work

following sickness absence. For those not working, physiotherapy can enable individuals to take opportunities to work. Early access to physiotherapy benefits individuals, work-places and the economy.



# **Benefits of** early referral to physiotherapy for work

- Prevention of MSDs and work-related exacerbation of other conditions
- Clinical effectiveness in the treatment of MSDs and other conditions affecting workers
- High levels of staff satisfaction

• Economic savings to the UK

• 'Healthy conversations' that support behaviour change.



# CASE STUDY COLLECTION

# 41K WORKING DAYS SAVED

John Lewis Partners (staff) reporting an injury receive a triage-call from initial assessment from a chartered physiotherapist within three days. 2,324 Partners engaged with the service over 12 months. JLP estimates it saved 41,010 working days, saving £2,676,000

93%

#### IMPROVEMENT

The Royal Free London NHS Trust provides a physio-led health and work centre for staff with self-referral to physiotherapy, and health and wellbeing advice. 89% spinal, upper and lower limb disorders.

NHS Lanarkshire put in place a 'self-referral to support' service, including physiotherapy, from day one of sickness absence. They moved from worst, to bestperforming Health Board for sickness absence management in mainland Scotland.

# INCREASED CONFIDENCE FOR MANAGERS

79% of staff using the Physio Plus selfreferral physiotherapy service at Sheffield return more quickly. Staff and managers

# INVESTME

100 London Fire Brigade staff with followed a programme provided by Crystal Palace Physio Group including work-specific exercises. There was an 85% reduction in time off work, and £27

## STAFF SELF-REFERRAL

Powvs responded to data from the health MSK conditions were in the top three assessment, self-help advice and

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#### **Further information**

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